

Thanet Health and Wellbeing Board Development Session

3 June 2015

Present:

Phil Swann (Facilitator)

Clive Hart (Thanet CCG Lay Member)

Alison Davis (Integration Programme Health and Social Care KCC)

Ailsa Ogilvie (Chief Operating Officer, Thanet Clinical Commissioning Group)

Councillor Fairbrass (Deputy Leader of TDC)

Councillor Wells (Leader of TDC)

Madeline Homer (Chief Executive TDC)

Colin Thompson (Consultant in Public Health, KCC)

Mark Lemon (Head of Public Health Policy, KCC)

Dr Tony Martin (Chairman of THWB and Clinical Chair of Thanet, CCG)

Councillor Geoffrey Lymer (County Councillor, KCC)

Councillor Roger Gough (Cabinet Member for Education & Health Reform, KCC)

James Clapson (Democratic Services Officer, TDC)

Hazel Carpenter (Accountable Officer Thanet CCG)

The context

- more fragmented, complicated and challenging than elsewhere, with greater needs;
- a real passion for the place and massive opportunity to make a difference.

The Challenge

A potentially significant role for the THWB in leading the integration of health and care in Thanet, which would require:

- a shift in role between the CCG and the HWB;
- high quality support for the board;
- shared understandings in relation to outcome, leadership and commitment,

- a focus on the HWB as an institution rather than a meeting.

THWB Leadership and Support

It was agreed that if the board was to take on this role in relation to integration :

- it would require political leadership - desire, time and capital,
- it would require time and effort from managers to give traction to board decisions,
- it would require a more strategic approach to work flow through the board,
- it was suggested that the board could function with more subgroups/working parties,
- management of resource in order to avoid duplication with partners, and an understanding of the role of others,
- a focus on outcomes,
- a shared vision, with shared risk and collective security.

The participants committed to working in this way.

Executive Group

- action is in hand to set up a Thanet Executive Group, bringing together senior officers from key local organisations. The group will support the HWB and other local partnerships.

Relationship between THWB and KHWB/KCC

In order to lead integration in Thanet the HWB will need to be empowered by the Kent HWB to take decisions which reflect the needs and circumstances of Thanet. The developments in Thanet coincides with a review of the relationship between the Kent HWB and local boards. The key will be better communication between the two boards with a shared understanding of roles and responsibilities.

Membership

It was agreed that a wider group of people, including providers would need to be involved in the work of the board, but that it must retain its focus. It was agreed NOT to amend its membership in the short term, but to:

- invite other participants on particular items;
- use task and finish groups;
- keep the question of membership under review.

Between Meetings

It is important not to focus exclusively on board meetings, and to ensure that the board's work programme is set by the action required to drive integration rather than a pre-determined cycle of meetings.

What Next?

- there is a vision and work is underway towards integrated Thanet care, particularly with regard to health and adult social care,
- got a shared aspiration to increase this integration to wider public service and a commitment to set up an executive group which will play a leadership role in steering toward this aspiration,
- there needs to be a focus on specific activities with outcomes, these outcomes need clear time frames for delivery.

To Ensure Progress

- agendas must have items implemented that make a difference.

12 Months Time

- have a local board that takes decisions that influence action
- has clarity of contribution of wider public services in health care, and is enabling action to secure integration,
- prioritised by politicians and officers,
- has taken on some of the functions of the CCG,
- has successfully aligned expenditure
- has had at least one successful and meaningful outcome.

Communications

- need to be able to say what integration means,
- communicate achievements effectively with the public,
- improve THWB's profile, and have a branding link such as focusing as a Thanet wide organisation,
- the executive group will look at how the THWB communicates and promotes itself.